# **Shutesbury FY22 Estimated Budget Expenses and Revenue Sources** (\$ in thousands)

<u>Expenses</u>	
Total budget expenses:	\$6,628K
Increase over FY21	0.4%
D	
Revenue Sources	
Residential taxes *	\$5,000K
Comm.,+Indust.,+ Pers. Prop Taxes	\$320K
Overlay (adjustment to tax revenue)	(\$40K)
Local Receipts (Excise tax, court fees, etc.)	\$256K
PILOT (Payment In Lieu of Taxes DCR, etc)	\$336K
Estimated Net State aid **	\$708K
Free Cash for Operating Budget FY22	\$28K
WPAT Septic Betterment Loan	\$20K
Total Revenues	\$6,628K

\* Estimated Tax rate:

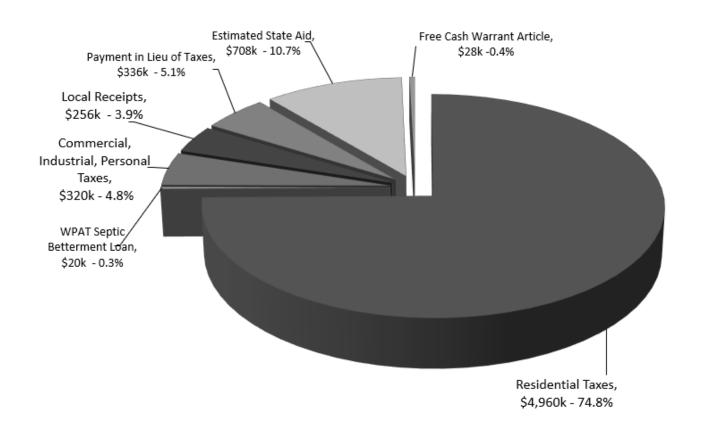
Total levy / assessed valuation \* 1000

\$5,320K / \$227,578K = \$23.37

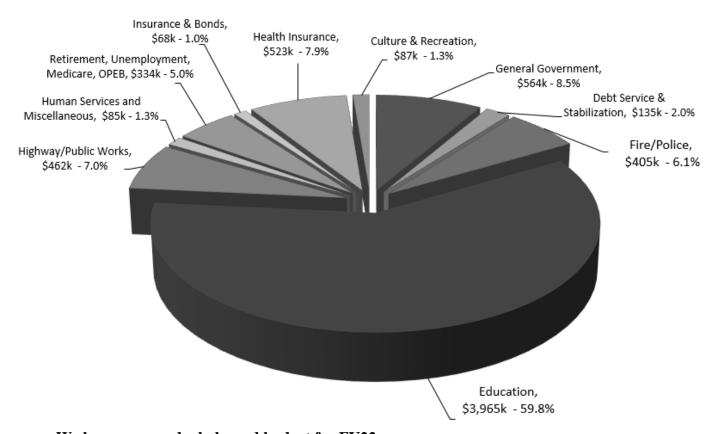
(current rate \$22.61) increase 3%

\*\* State aid: Estimated reduction 2.27%

## FY22 Revenue By Category Total is \$6,627,635



### FY22 Budget By Category Total is \$6,627,635



#### We have prepared a balanced budget for FY22

#### 1. Significant Operating Increases and Decreases Compared to the FY21 Budget:

- A. Total Budget: \$27K increase (0.4%)
- B. Elementary School: \$44K increase (2.0%)
- C. Health Insurance: \$15K increase (3.0%)
- D. Town Employees Salary (excluding schools): \$16K increase (3.2%)
- E. Retirement County: \$12K increase (5.3%)
- F. Regional School decreased regional budget from FY21. With continued change in assessment method toward Statutory at 65%: \$65K decrease for Shutesbury (-3.9%)
- G. Police wages: \$7K decreased (-3.3%)
- H. Planning Board: \$5K increase for one-time newspaper legal notice expenses

#### 2. Larger Projected Revenue Increases/Decreases:

- A. Net Tax Levy Used in FY22 Budget
  - 1) Tax Levy: 2.5% increase \$141K
  - 2) Change to Excess Levy Capacity from FY21: decrease \$19K (-3.6%)
- B. New Growth: \$10K

#### 3. Cash Reserves Summary, beginning balances:

A.	Free Cash (as of 7/1/2020)	\$1,379K
B.	Capital Stabilization	\$508K
C.	Stabilization	\$319K
	Total Cash Reserves	\$2,206K

#### 4. Finance Committee FY22 warrant article capital expenses recommended:

A. Elementary School Roof, Part I \$300K from Free Cash Reserves
B. Locks Pond Rd. Culvert \$250K from Capital Stabilization

\$350K state grant

\$500K borrow at est. rate of 2.75%

C. Engineering and design for HVAC \$17K

\$17K from Stabilization

Controls at Elementary School

D. HVAC project (might be grant-funded) \$200K from Stabilization

#### 5. Free Cash to be used in Operating budget (non-recurring items):

A. Asst. Treasurer	\$1K
B. Asst. Tax Collector	\$2K
C. Library Building Fund	\$25K
-	\$28K

#### 6. Free Cash to pay bills from 2020: Assessors Stipend \$2K, Mirabito Electric \$2K

## 7. Cash Reserves if all warrant articles pass (Section 4 and 5 above), plus warrant article to transfer \$350K from Free Cash to Stabilization:

A.	Free Cash	\$696K
B.	Capital Stabilization	\$371K
C.	Stabilization	\$452K
	Total cash reserves	\$1.519K (-31%)

#### 8. Upcoming Potential Capital Projects for FY23 and beyond:

A. Elementary School Roof Part II (grant funding?) \$600K

B. New Library Building \$650K - \$800K

C. Police Cruiser replacement \$50K

D. Whole Building Ventilation for \$175K - \$350K range

Elementary School (might be grant funded)

E. Capital Plan Needs beyond FY23: dump truck, backhoe, and refurbish fire vehicle

#### 9. OPEB (Other Post-Employment Benefits) Trust Fund:

- A. Actuarial liability \$2,489K as of 6/30/19
- B. Saved so far \$679K before FY22 funding
- C. Annual funding from operating budget \$50K
- D. State gives towns 30 years to fund their liability, starting in 2010
- E. Actuarial Report due in Fall 2021. Finance Committee will reevaluate

#### 10. Thoughts on the Future:

- A. Continued maintenance to 40+ year old school building
- B. Storage of Public Records/Need for Additional Space
- C. Invest in projects that reduce operating costs (i.e. municipal solar photovoltaic systems)
- D. School costs:

- 1) Ongoing loss of grant funds for early childhood education.
- 2) Towns in region unable to agree on a long-term school budget assessment allocation method
- 3) The Regional School OPEB and Employee Health Insurance costs.
- F. Health Insurance Costs for Elementary School and Town Employees
- G. Unpaved roads/infrastructure (dirt roads, culverts, bridges, etc.)
- H. Explore new revenue sources Residential taxes account for 94% of Shutesbury's tax revenues. The average town in Massachusetts relies on 82% residential taxes. We have a very narrow tax base.