### Implications for Municipal Budget

#### Revenue
- non-tax revenue?
- fees - incl. trash collection
- grants
- commercial → solar project
- cell towers? - but zoning??
- population → development
- solar → town
- wind (ridge)
- CPA
- pilot →
- cross country ski / snowshoeing: they

#### Costs
- bonding costs reducing
- pooling services (town collaboratives)
- Winder / New Salem
- collective co-op: broadband
- state mandates
- service increase
- solar → town (reduce electricity)
- privatization of service → trash collection
- professional / volunteer
- evaluate return on investment (ROI) of 2 service presentations of costs - what are we paying for?
- education about costs + revenues
### Implications for Municipal Budget

#### Revenue

<table>
<thead>
<tr>
<th>Service/Option</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shared municipal services w/ neighboring</td>
<td></td>
</tr>
<tr>
<td>- trans</td>
<td></td>
</tr>
<tr>
<td>- recycling / solid waste</td>
<td></td>
</tr>
<tr>
<td>Grant writer - steady source of grants</td>
<td></td>
</tr>
<tr>
<td>Business / commercial taxes</td>
<td></td>
</tr>
<tr>
<td>- shared workspace</td>
<td></td>
</tr>
<tr>
<td>- artists / studio space</td>
<td></td>
</tr>
<tr>
<td>Solar project</td>
<td></td>
</tr>
<tr>
<td>Town-owned solar</td>
<td></td>
</tr>
<tr>
<td>- town hall, fire</td>
<td></td>
</tr>
<tr>
<td>- parking spaces (UMass Amherst)</td>
<td></td>
</tr>
<tr>
<td>Sale of timber from Town-owned lands</td>
<td></td>
</tr>
</tbody>
</table>

#### Costs

<table>
<thead>
<tr>
<th>Service/Option</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Centralized dispatch / REDR, US.</td>
<td></td>
</tr>
<tr>
<td>Re-configure / rethink use of existing facilities</td>
<td></td>
</tr>
<tr>
<td>School @ night, during summer</td>
<td></td>
</tr>
<tr>
<td>Shared Community Space</td>
<td></td>
</tr>
<tr>
<td>New library</td>
<td></td>
</tr>
<tr>
<td>Beautifying Center of the Town (Town Common)</td>
<td></td>
</tr>
<tr>
<td>- welcoming</td>
<td></td>
</tr>
<tr>
<td>Dike path - all the way down the hill (but how to get back up)</td>
<td></td>
</tr>
<tr>
<td>- parking spaces</td>
<td></td>
</tr>
<tr>
<td>Palley / shuttle</td>
<td></td>
</tr>
<tr>
<td>Reduce services or provide in more efficient ways</td>
<td></td>
</tr>
<tr>
<td>Shuttle service</td>
<td></td>
</tr>
</tbody>
</table>

**December 5, 2016**
Implications for Municipal Budget

Revenue
- Municipal solar array
- Wind/ridge
- Pilot payments
- Mixed use - apartments, retail, commercial
- Renovating old Town Hall - cost for use
- Managed Town woodlands - wood revenue, recreation
- School choice?
- Pay as you go trash, trash pickup

Costs
- Regionalize services - reduction in costs
  - Police, fire, snow plowing
- Renovating old Town Hall - use
  - Expanded library space
- Regional school assessment - change formula
  - Community sewage treatment - Lake/Town Center
- Improved water supply
- Transportation services - from here to anywhere and back again
  - Supplement inter-municipal transit
  - Broadband
- Town personnel - staffing levels
  - Regionalize by assessment
### Implications for Municipal Budget

#### Revenue
- green industry (low impact)
- retailers
- grocery store
- gas station
- things that people buy elsewhere
- spa
- trails
- tourism ➔ lake usage ➔ capture income
- state grant matches
- Town rent space in building @ lake: Bennett's
- winter tourism ➔ provide goods + services
- broadband fees for Town facilities ➔ private use.

#### Costs
- broadband
- community center
- other facilities from visioning
- Shutesbury: designated sanctuary town ➔ costs
- transportation
- regionalization ➔ fire, other services
- Fuller use of existing facilities
- willing to pay higher taxes/fees for some things but not others.